

## Share Structure (as of Nov 26, 2025)

Market Value @ C\$0.03	C\$8.3 M
52 Week SP Range	C\$0.02 - 0.105
Shares Outstanding	206.8 M
Warrants (WAVG C\$0.40)	86.8 M
Options (WAVG C\$0.12)	12.9 M
RSU's	6.0 M
Fully Diluted	312.5 M

## Ownership

Management & Board	9.2%
Playtech PLC	25.7%
Torstar / Jordan Bitove	17.4%

## Management & Board

**Michael Moskowitz**  
CEO & Chairman

**Chin Dhushenthen**  
CFO

**Corey Goodman**  
CDO & General Counsel

**Maureen Rydzik**  
VP IT & Vendor Management

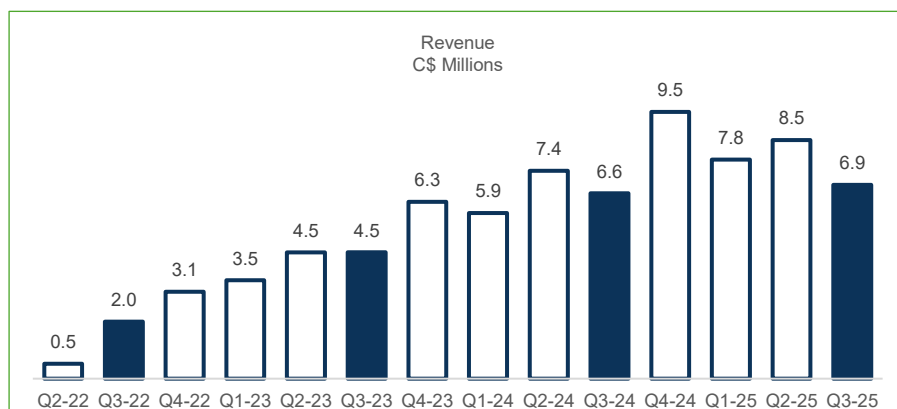
**Dante Anderson**  
VP Marketing

## NorthStar Gaming Holdings Inc.

220 King St W, Suite 200  
Toronto, ON M5H 1K4, Canada  
[www.northstargaming.ca](http://www.northstargaming.ca)

## Key Highlights

- ❖ ~C\$9.5B Canadian TAM exposed to NorthStar brand, with Ontario's regulated market launched in April 2022 and branch launch of NorthStarBets.com in November 2023
- ❖ Industry leading gaming content and technology
- ❖ Proprietary tool "The Boost" launched in Q3 2025 to accelerate customer acquisition
- ❖ Experienced management team with local knowledge and insights targeting the Canadian audience
- ❖ Differentiated positioning as a premium offering leading to a superior customer experience and user economics
- ❖ Rapidly increasing gross margins and expanding operating leverage



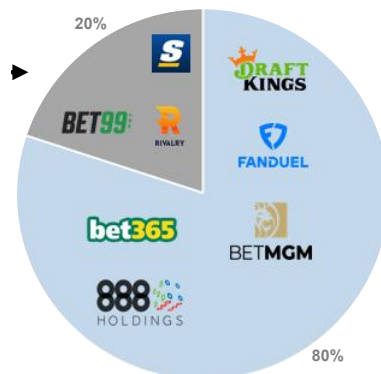
\* NorthStar commenced operations in Q2 2022

## Well Positioned to Compete in Ontario and the Rest of Canada

### NORTHSTAR BETS

- FY202E market share for Niche Operators ~C\$1.9B
- NorthStar well positioned to grow Ontario market share and across Canada
- 3% of market share would equate to >C\$250M revenue

FY202E Market Share  
■ Niche Operators ■ Top 5 Operators



The NorthStar you see

The NorthStar you don't see



NORTHSTAR BETS



DESKTOP

## IGAMING & MANAGED SERVICE PLATFORM



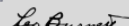
## SPORTSBETTING PLATFORM

Kambi

## BETTING LINES / GAMING CONTENT



## DIGITAL MARKETING / CONTENT & DATA SCIENCE



## FRAUD PREVENTION & PAYMENTS SOLUTIONS



## REGULATORY COMPLIANCE



## Key Milestones

2023

2024

2025

### ✓ Playtech 2<sup>nd</sup> Strategic Investment

In October 2023, Playtech invested an additional C\$10M into NorthStar to continue to advance the Company's brand growth across Canada and expand the Company's Ontario market share. NorthStar plans to continue to leverage Playtech's online operations, managed services and market expansion.

### ✓ Launched ".com" in Rest of Canada

In November 2023, NorthStar launched NorthStarBets.com during the busy Q4 sports season, opening the Canadian market to the NorthStar brand

### ✓ C\$1 Billion in Wagers

NorthStarBets.ca officially surpassed C\$1 billion in wagering on the platform since the product was launched in May 2022

### ✓ Expanded Product Offering

During the first half of 2024, NorthStar successfully expanded our product offering by offering Branded Tables, revamping our industry leading Sports Insights verticals into Insights 2.0 as well as adding over 500 new games to our library

### ✓ Operating Leverage

NorthStar continued to expand operating leverage with gross profit covering all overheads for FY 2024, ending December 31, 2024

### ✓ Funding from Beach Point Capital

In January 2025, NorthStar closed a term loan of C\$43.4M to support NorthStar's continued growth towards profitability

### FY 2025 Goals

#### Operational Excellence

- Keep expenses low
- Optimize marketing efficiency

#### Expand Product Offering

- Continue to scale revenues through market expansion with existing and new partnerships
- Continue improvement of Product
- Enhance user experience